

Stars*	Vision
1	Elimination of concentrated poverty, new strategy and approach
2	Find a "branded" way to diversify the city, so people want to move
2	Strive for collection of "Great Neighborhoods"
1	Goal 1 could become vision by removing "economically" and adding "racially" and "ethnically"

Stars	Goals
	<b>People</b>
11	Economically diverse, racially diverse, mixed-income neighborhoods
	- Stability, attractive, diverse
	- Social capital
	Maps that show trends in neighborhoods
15	Broader strategy to combat concentrated poverty
3	Access to jobs, schools, amenities, etc.
3	Housing stock more mixed
1	Goal 1 - overarching - maybe move to vision
	- Remove economically and replace with ethnically, racially
	(redundancy - economically diverse and mixed income)
	<b>Housing</b>
1	Goal 7 - Define strategically and concentrated
1	Add "in all neighborhoods" in Goals 2 and 3 - that becomes strategy
6	Goal 2 - "quality" and affordable
8	Goal 7 - investments should be more strategic
	- (Rather than, not politically) after strategically
	- take out "neighborhoods"
3	Substandard housing stock
	- need goal to address?
4	Goal to address vacant/underutilized
6	Goal - address changing needs
	<b>Other Neighborhood Characteristics</b>
1	Goal 5 - add access to mix of services and amenities
4	Goal 6 - define walkable
	- Possibly delete "each neighborhood"
	- Use "livable" and define
2	Goal 5 - focus on each neighborhood and what their needs are - strategy

	- Demographics should highlight needs
	Goal 4 - add "safe"
5	New goal - social capital
	- "Welcoming neighborhoods"
	Goal 5 - add reasonable access to education
3	New goal? - Collection of great neighborhoods - group some?
2	Look beyond and residency in neighborhoods

Action Steps	
Goal 1	
	Inclusionary housing practices and educational reform needed to reach this goal
	Not all neighborhoods may desire the mix, but all neighborhoods will want to be stable - should have a plan to be attractive to those living there, wanting to live there
	Stability can come in many forms. Some stability is not possible if all neighborhoods must be diverse
	Maps showing trends necessary
	If stability is there, the mix will naturally occur
	Meeting goal cannot occur in "silo" must be combined with other strategies
	Would "rearrangement" make things better? Would people in poverty benefit from living in less concentrated poverty?
	More equal spreading of wealth and social capital will provide access to services, schools, jobs and other things that create stability
	Not just where people live but how they are living
	People should be able to choose neighborhood; "want to live there, not have to live there"
Goal 2 and 3	
	Add "in all neighborhoods" and then strategic becomes action step
	Reuse of vacant or abandoned underutilized housing needs to be an action step or part of goal
	Investing strategically in some neighborhoods may mean no investment because it has sufficient low/moderate housing
	52 neighborhoods, only so much money to go around

	Need to be clear or low/moderate housing may wind up in neighborhoods that have low housing costs and enough low/moderate housing; danger is also that some units may remain vacant then go section 8
	Need private investment too
<b>Goal 7</b>	
	Danger is that being strategic means that it's not spread throughout the city
	Change policy to allow flexibility/relaxation of regulations to allow for shared space, help unite contracts, change insurance structures (for people who require accessibility, elderly). Also, "granny flats", accessory units
	People who can afford to help subsidize/chip in for improvements should do so (Paris historically did this)
	Substandard housing needs to be demolished, taken out of cycle, new construction
	Strategy to address vacant, foreclosed, underutilized
<b>Goals 4, 5, and 6</b>	
	Revisit model of Community Councils (system of neighborhoods)
	- Set a high standard for creating "Great Neighborhoods"
	- Grouping? Maybe classify by needs?
	- Sticking on boundary is limiting
	- How are other cities doing this?
	Uniqueness is a source of pride and generates good energy
	Great neighborhoods can be reached/accessed by others; people have reason to go there beyond residency
	Walkable includes wants and needs
	Car not only option - walk, easy transportation
	Substitute and walkable for "livable" to clarify purpose of walking
	Each neighborhood needs a plan to determine what it needs to make it more livable, what investment, incentives are needed - look at demographics
	Minimum set of things that make a neighborhood - sidewalks, services
	Goal 5 - could include light industry, education, recreational, reasonable access to elementary school
	Goal 4 - add "safe"

Additional Comments	
	+ Hispanic
	+ Accessibility (housing) location, transportation, connection
	+ Define "walkable" - not just a sidewalk, etc.

\* Working Group Members were given 3 stickers and asked to place a sticker next to any of the goals or action steps for prioritization.